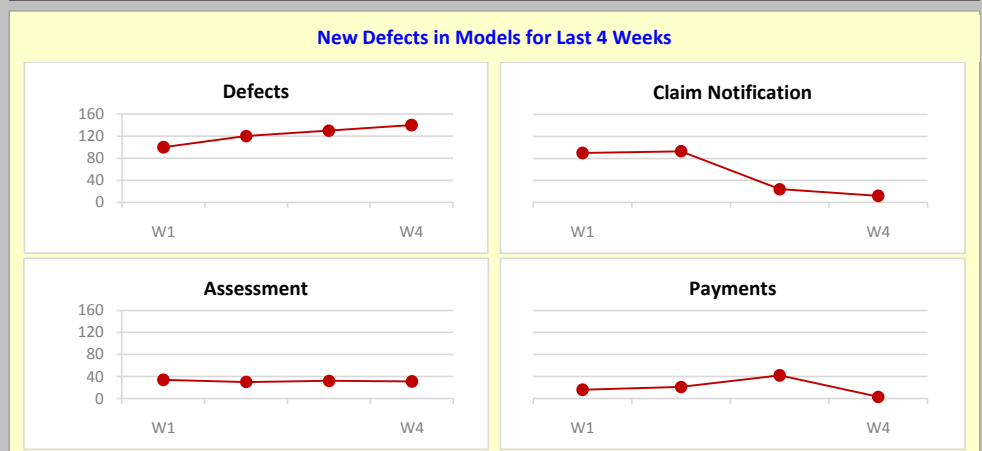
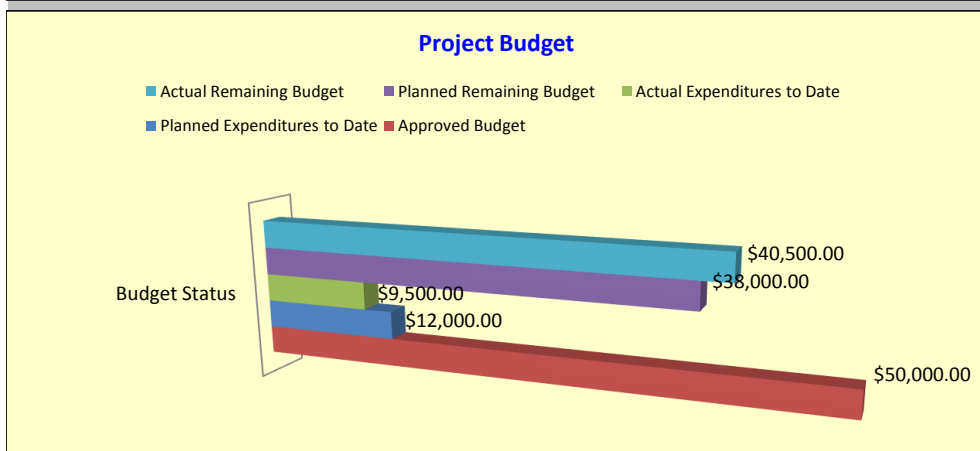
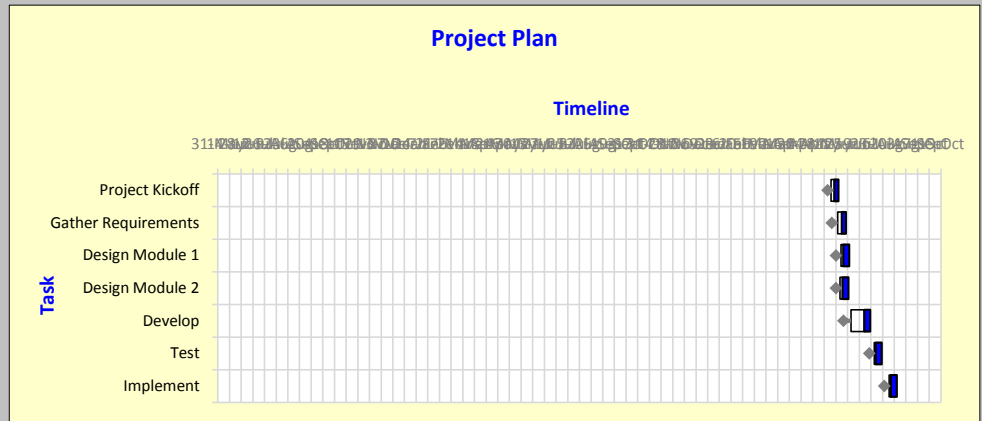
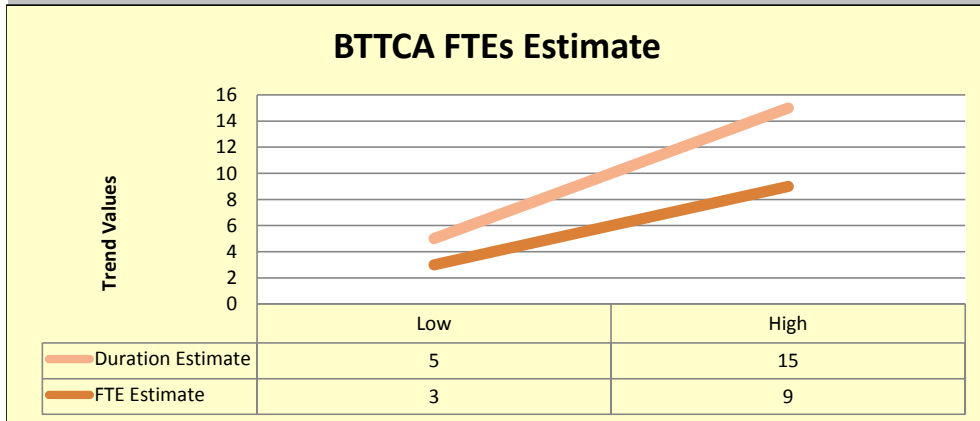
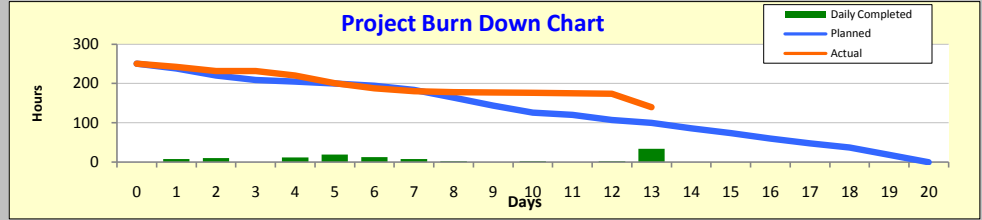


# Dashboard

<b>Project:</b>	Project Title Here
<b>Project #:</b>	Project Number Here
<b>Project Manager:</b>	Project Manager Name Here
<b>Sponsor:</b>	Sponsor Name Here
<b>Project Artifacts:</b>	Location of Project Documents Here
<b>Last Update:</b>	Date of Last Update
<b>Accounting Code:</b>	PLCF0011



Business Transition & Technology Complexity Assessment (BTCA) Model			
Project:	Project Title Here	Project #:	Project Number Here
Project Manager:	Project Manager Name Here	Sponsor:	Sponsor Name Here
Project Artifacts:	Location of Project Documents	Last Update:	Date of Last Update
Accounting Code:	PLCF0011		

Business Transition Complexity Criteria Table									
		NA	1	2	3	4	5		Comments/Details
<b>Categories</b>	<b>Low Complexity</b>							<b>High Complexity</b>	
Sponsor	One							None/Many	
Objectives	Clear							Vague	
Goals	Clearly Defined							Not Clearly Defined	
Business Processes	Clearly Defined							Not Clearly Defined	
Business Rules	Few - Known							Many - Unknown	
Business Location	One							Many	
Federal/State Mandate	Few Business Changes							Many Business Changes	
Other Key Drivers (Audit Findings, Sanctions, Lawsuits)	Simple							Complex	
Stakeholder Impact	Low							High	
Duration of Effort	3 Months or less							More than 3 years	
Contract Need	None							Significant/Complex	
Conflicting Projects	None							Many	
Cross Departmental Involvement	None							Many	
Critical Business Processes Affected	One							Many	
Level of Training Effort Required	Informal							Formal/Classroom	
Number of Internal Users	20 or Less							More than 2000	
Number of External Users	20 or Less							More than 2000	
Delivery Schedule	Compressed							Flexible	
Funding Source	Non-Constrained							Grant /Time Constrained	
Human Resources Staffing Impact	Low							High	
Business Complexity Trend:			0	0	0	0	0		

**Business Transition & Technology Complexity Assessment (BTCA) Model**

<b>Project:</b>	Project Title Here	<b>Project #:</b>	Project Number Here
<b>Project Manager:</b>	Project Manager Name Here	<b>Sponsor:</b>	Sponsor Name Here
<b>Project Artifacts:</b>	Location of Project Documents	<b>Last Update:</b>	Date of Last Update
<b>Accounting Code:</b>	PLCF0011		

**Technical Complexity Criteria Table**

		NA	1	2	3	4	5		Comments/Details
<b>Categories</b>	<b>Low Complexity</b>						<b>High Complexity</b>		
Technology/Platform	DHS Standard							New Technology	
Development Locations	One							Many	
System Platform	One							Many	
Amount of Integration	Simple							Complex	
Number of Users	Less than 20							Greater than 2000	
System Availability	8-5, M-F							24-Hrs, 7 Days	
Internal Technical Resources	Experienced							Inexperienced	
External Maintenance Technical Experience	Experienced							Inexperienced	
Fed/State Mandate	Few Changes							Many Changes	
Conflicting Projects	None							Many	
Rough Estimate	Under \$75,000							Over \$1,000,000	
Contract Need	None							Significant/Complex	
Multiple IT Group Involvement	No Other							More than 5 Other	
Security/Roles	Low (Less than 3)							High (More than 6)	
Co-Location of Technical Team	Local							Outside Oregon	
Data Conversion	One system							Multiple Systems	
Hosting	Internal							External	

**Technical Complexity Trend:**                      0            0            0            0            0

**Business Transition Criteria Table**

		NA	1	2	3	4	5		Comments/Details
<b>Categories</b>	<b>Low Complexity</b>						<b>High Complexity</b>		
Cross Departmental Involvement	One							Many	
Critical Business Processes Affected	One							Many	
Level of Training Effort Required	Informal							Formal/Classroom	
Business Processes	Defined/Familiar							Undefined/Unfamiliar	
Business Rules	Defined/Established							Undefined/Non-Existent	
Business Location	One							Many	
Number of Users Impacted	50 or Less							More than 50	
End User Impact	Low							High	
Duration of Effort	3 Months or Less							More than 3 Months	
Technical Complexity Criteria	Low		1					High	

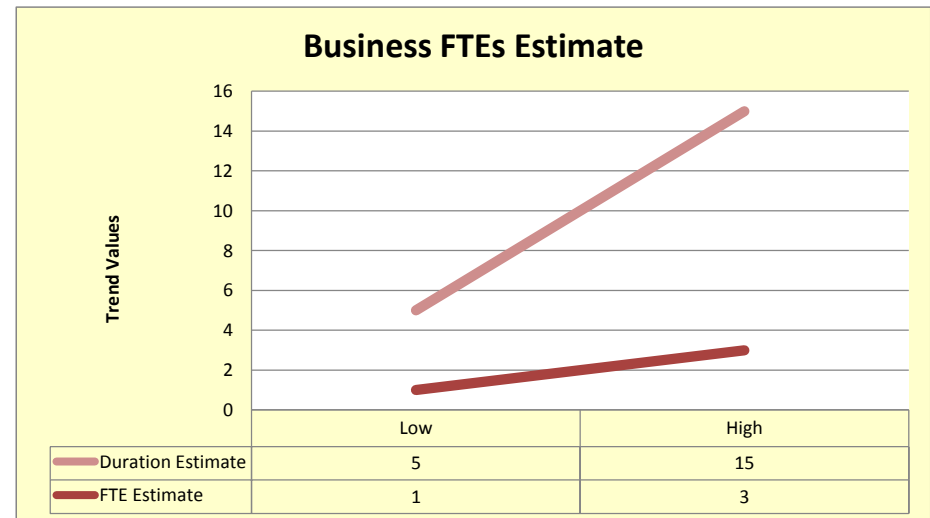
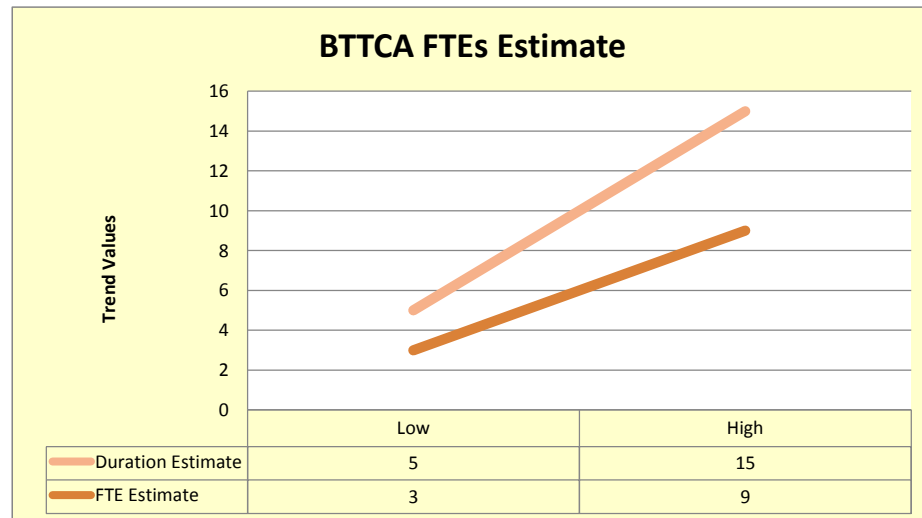
**Business Complexity Trend:**                      1            0            0            0            0

Business Transition & Technology Complexity Assessment (BTCA) Model			
Project:	Project Title Here	Project #:	Project Number Here
Project Manager:	Project Manager Name Here	Sponsor:	Sponsor Name Here
Project Artifacts:	Location of Project Documents	Last Update:	Date of Last Update
Accounting Code:	PLCF0011		

For Business Transition Criteria determinations assume that the Technical Complexity Level will always be scored as a 1.

### Rough Order of Magnitude (ROM)

	BTTCA	Business Transition Trend	Combined Totals
<b>Combined Trend Here:</b>	## 3,3	## 1,1	
<b>Cost Estimate</b>	\$\$\$	\$\$\$	\$\$\$
Low	\$234,476	\$7,535	\$242,011
High	\$703,427	\$22,605	\$726,032
<b>Duration Estimate</b>	mths.	mths.	mths.
Low	5	1	5
High	15	3	15
<b>FTE Estimate</b>	# of FTE	# of FTE	# of FTE
Low	3	1	3
High	9	3	9



# Complexity Assessment

Business Transition & Technology Complexity Assessment (BTCA) Model			
<b>Project:</b>	Project Title Here	<b>Project #:</b>	Project Number Here
<b>Project Manager:</b>	Project Manager Name Here	<b>Sponsor:</b>	Sponsor Name Here
<b>Project Artifacts:</b>	Location of Project Documents Here	<b>Last Update:</b>	Date of Last Update
<b>Accounting Code:</b>	PLCF0011		

## Business Complexity

**Instructions:** On a scale of .5 - low to 4-high (0 = N/A), rate each applicable attribute and compute the Business Complexity by dividing the total by the number of items rated above zero. [Notes: Business and technical complexity will be computed automatically in this worksheet, using the ratings you enter. Move your pointer over each attribute cell, marked with a red triangle, to see a definition of the attribute.]

Low Complexity	Business Attribute	High Complexity	Rating
0	1	2	3
Static	<b>Business rules</b>	Changing	
Static	<b>Current Business Systems</b>	Changing	
Known and Followed	<b>Decision Making Process</b>	Not Known	
Low	<b>Financial Risk to Organization</b>	High	
Local	<b>Geography</b>	Company Wide	
Clear and Stable	<b>High Level Requirements</b>	Vague	
Few & Routine	<b>Interaction with Other Departments and Entities</b>	Many and New	
None	<b>Impact to Business Process</b>	High	
Few & Straight Forward	<b>Issues</b>	Multiple & Contentious	
High	<b>Level of Authority</b>	Low	
Clear	<b>Objectives</b>	Vague	
Established	<b>Policies</b>	Non-existent	
Minimal	<b>Politics</b>	High	
Familiar	<b>Target Users</b>	Unfamiliar	
Experienced	<b>Project Manager's Experience</b>	Inexperienced	
Experienced	<b>Team</b>	Inexperienced	
Loose	<b>Time Scale</b>	Tight	
Low	<b>Visibility</b>	High	
<b>Total:</b>			0
<b>Complexity:</b>			0.0

# Complexity Assessment

Business Transition & Technology Complexity Assessment (BTCA) Model			
<b>Project:</b>	Project Title Here	<b>Project #:</b>	Project Number Here
<b>Project Manager:</b>	Project Manager Name Here	<b>Sponsor:</b>	Sponsor Name Here
<b>Project Artifacts:</b>	Location of Project Documents Here	<b>Last Update:</b>	Date of Last Update
<b>Accounting Code:</b>	PLCF0011		

## Technical Complexity

**Instructions:** On a scale of 0-low to 4-high, rate each applicable attribute and compute the Technical Complexity by dividing the total by the number of items rated above zero. Use the definitions in the student notebook for clarity.

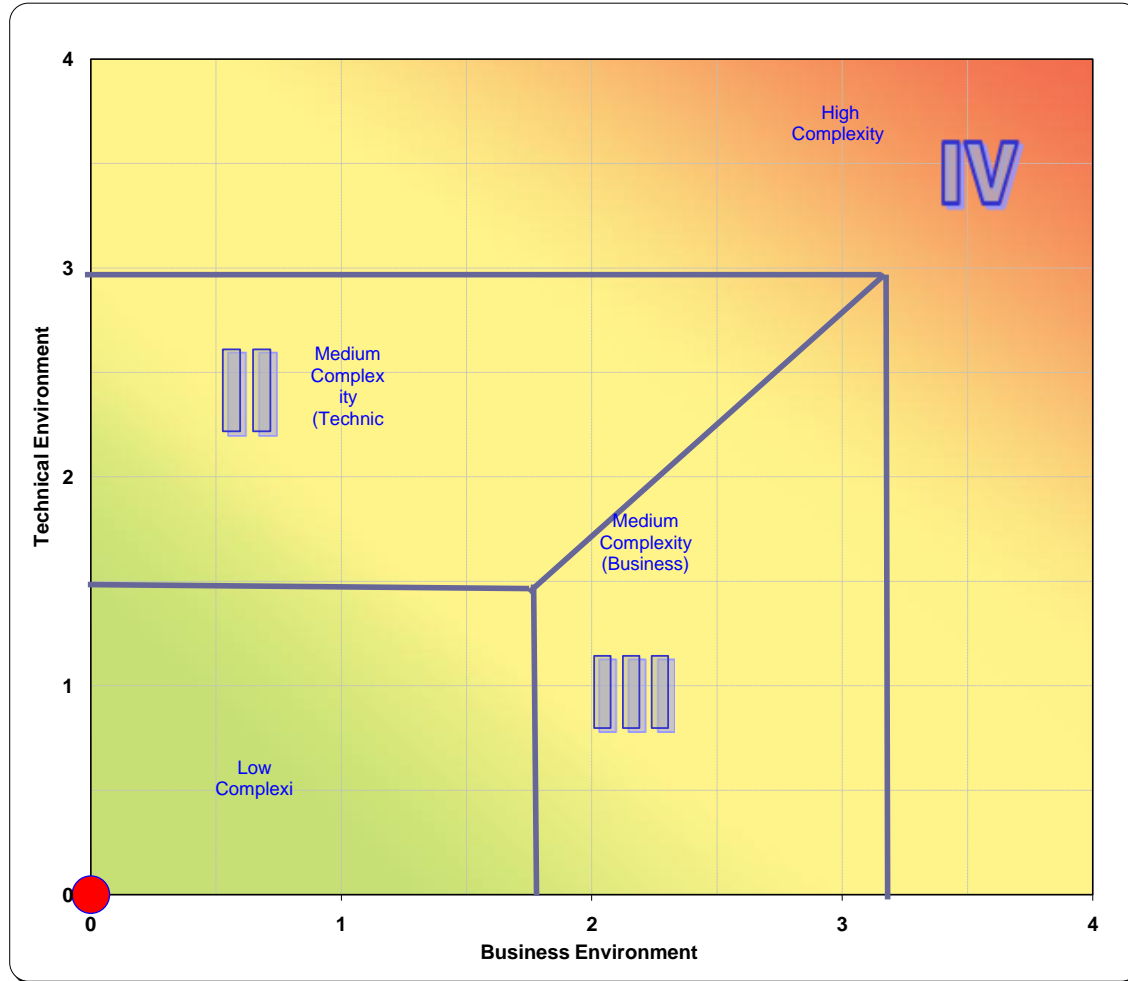
Low Complexity	Technical Attribute	High Complexity	Rating
0	1	2	3
Local	<b>Communications</b>	Company wide	
Established	<b>Delivery Mechanism</b>	New	
Local	<b>Geography</b>	Company wide	
Proven	<b>Hardware</b>	New	
Stand-alone	<b>Level Of Integration</b>	Tightly Integrated	
Proven/Stable	<b>Networks (L/W)</b>	New	
In place	<b>New Technology Architecture</b>	Not in place	
9-5, Mon-Fri	<b>Operations</b>	24-hour, 7-day	
Expert	<b>PM Technical Experience</b>	Novice	
Established and in use	<b>Scope Management Process</b>	None	
Light	<b>Security</b>	Tight	
Proven	<b>Software</b>	New	
Established and In Use	<b>Standards And Methods</b>	None	
Experienced	<b>Team</b>	Inexperienced	
High	<b>Tolerance To Fault</b>	Low	
Low	<b>Transaction Volume</b>	High	
<b>Total:</b>			0
<b>Complexity:</b>			0.0

# Complexity Assessment

Business Transition & Technology Complexity Assessment (BTCA) Model			
<b>Project:</b>	Project Title Here	<b>Project #:</b>	Project Number Here
<b>Project Manager:</b>	Project Manager Name Here	<b>Sponsor:</b>	Sponsor Name Here
<b>Project Artifacts:</b>	Location of Project Documents Here	<b>Last Update:</b>	Date of Last Update
<b>Accounting Code:</b>	PLCF0011		

## Complexity Diagram

**Instructions:** Plot your project in the appropriate complexity zone.  
 [Note: Your project will be plotted automatically in this worksheet, using the values computed in the previous tables.]



**Scores**

<b>Business Complexity</b>	0.0
<b>Technical Complexity</b>	0.0

# Complexity Assessment

Business Transition & Technology Complexity Assessment (BTCA) Model			
<b>Project:</b>	Project Title Here	<b>Project #:</b>	Project Number Here
<b>Project Manager:</b>	Project Manager Name Here	<b>Sponsor:</b>	Sponsor Name Here
<b>Project Artifacts:</b>	Location of Project Documents Here	<b>Last Update:</b>	Date of Last Update
<b>Accounting Code:</b>	PLCF0011		

## Suggested Project Manager Skill Set Guidelines

Complexity		Duration		Budget		Resources	
<input checked="" type="radio"/>	Zone 1	<input checked="" type="radio"/>	< 6 months	<input checked="" type="radio"/>	<\$500K	<input checked="" type="radio"/>	< 5
<input type="radio"/>	Zone II, Medium Zone III, Medium	<input type="radio"/>	< 1 year	<input type="radio"/>	<\$1M	<input type="radio"/>	<10
<input type="radio"/>	Zone II, High Zone III, High	<input type="radio"/>	>1 year; < 3 years	<input type="radio"/>	>\$1M; <\$5M	<input type="radio"/>	11 – 20
<input type="radio"/>	Zone IV	<input type="radio"/>	>3 years; <10 years	<input type="radio"/>	>\$5M; <\$100M	<input type="radio"/>	21 – 40
		<input type="radio"/>	>10 years	<input type="radio"/>	>\$100M	<input type="radio"/>	40+

**PM Level:** Novice Experience: Minimum 1 year working as a key team member on an IT project. Technical experience commensurate with the proposed technology.

Professional Knowledge: Understands the PMO and department's methodology.

<b>For Oversight Purposes:</b>
Zone I = Low Criticality/Risk
Zones II and III = Medium Criticality/Risk
Zone IV = High Criticality/Risk

**Assess the complexity of the project periodically: every two - three months and/or at the conclusion of each phase**



## Project Minicharter

<b>Project:</b>	Project Title Here	<b>Project #:</b>	Project Number Here
<b>Project Manager:</b>	Project Manager Name Here	<b>Sponsor:</b>	Sponsor Name Here
<b>Project Artifacts:</b>	Location of Project Documents Here	<b>Last Update:</b>	Date of Last Update
<b>Accounting Code:</b>	PLCF0011		
<b>Background</b>			
<b>Business need and business benefits</b>			
<b>Objectives</b>			
<b>Scope</b>	<b>In Scope</b>	<b>Out of Scope</b>	
<b>Deliverables</b>	<b>Deliverable</b>	<b>Due Date</b>	
<b>Flexibility matrix</b>	<b>Scope</b>		
	<b>Schedule</b>		
	<b>Cost</b>		
<b>Key considerations</b>	<b>Assumptions &amp; Constraints</b>	<b>Risks</b>	
		<b>Category</b>	<b>Risk Description</b>

## Project Minicharter

<b>Project:</b>	Project Title Here	<b>Project #:</b>	Project Number Here
<b>Project Manager:</b>	Project Manager Name Here	<b>Sponsor:</b>	Sponsor Name Here
<b>Project Artifacts:</b>	Location of Project Documents Here	<b>Last Update:</b>	Date of Last Update
<b>Accounting Code:</b>	PLCF0011		
<b>Success criteria</b>	1 -		
	2 -		
	3 -		
	4 -		
	5 -		
<b>Signatures</b>  <b>Sponsor</b>			
	Signature		
	Printed name		
	Date		
<b>Project Manager</b>			
	Signature		
	Printed name		
	Date		

## Stoplight Report

<b>Project:</b>	Project Title Here	<b>Project #:</b>	Project Number Here
<b>Project Manager:</b>	Project Manager Name Here	<b>Sponsor:</b>	Sponsor Name Here
<b>Project Artifacts:</b>	Location of Project Documents Here	<b>Last Update:</b>	Date of Last Update
<b>Accounting Code:</b>	PLCF0011		

Deliverables										
	1	2	3	4	5	6	7	8	9	10
Schedule										
Scope										
Cost										
Risk										
Issues										
Planned completion										
Est. Completion										

### Management Alert

ID	Situation Requiring Management Attention	Action Plan	Owner

### Accomplishments During Reporting Period

ID	Description of Accomplishment	Planned Completion	Date Completed	Owner	Comments

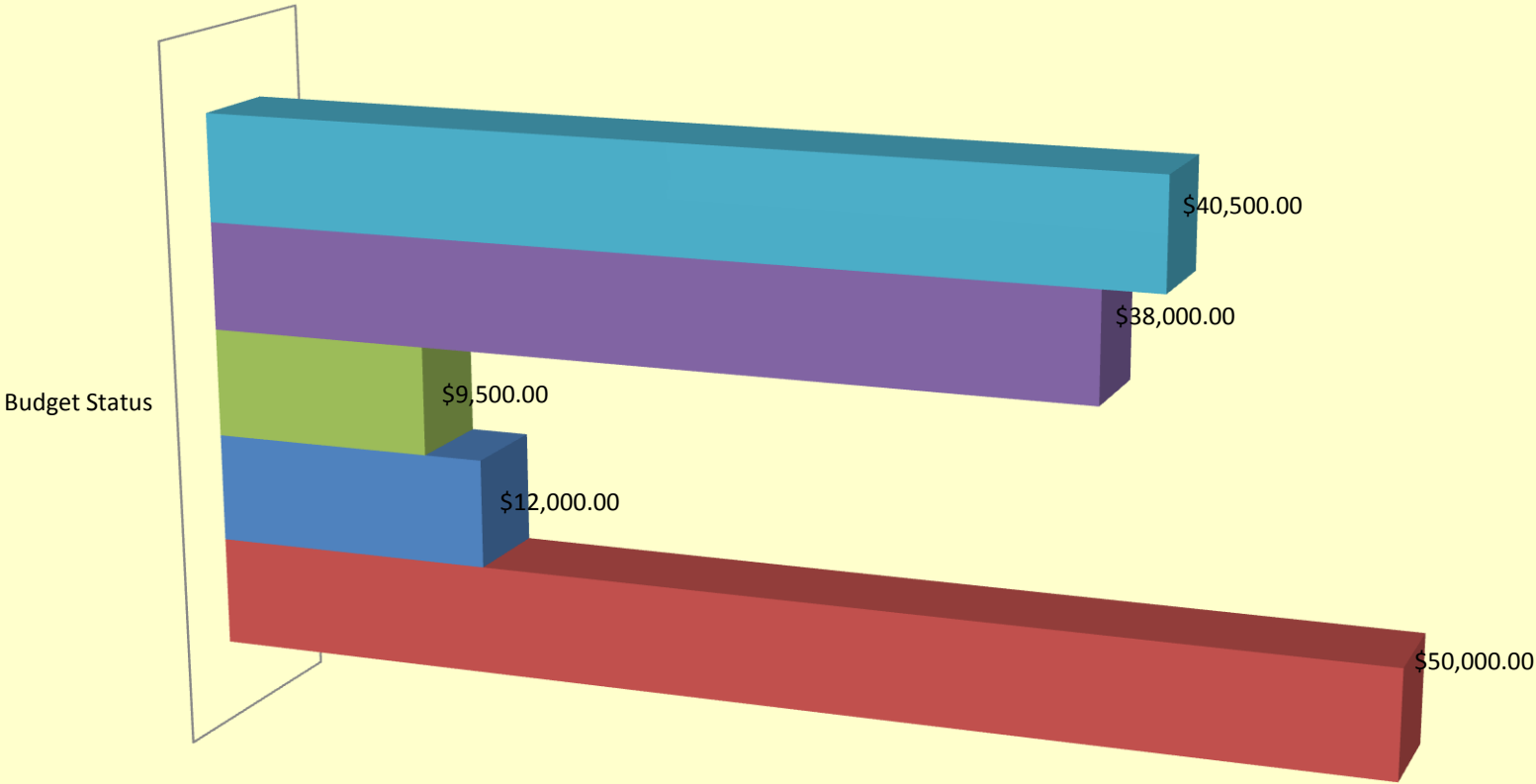
Deliverables	Title/Description		Title/Description
1		6	
2		7	
3		8	
4		9	
5		10	

Budget			
<b>Project:</b>	Project Title Here	<b>Project #:</b>	Project Number Here
<b>Project Manager:</b>	Project Manager Name Here	<b>Sponsor:</b>	Sponsor Name Here
<b>Project Artifacts:</b>	Location of Project Documents	<b>Last Update:</b>	Date of Last Update
<b>Accounting Code:</b>	PLCF0011		
Budget Status			
<b>Approved Budget</b>	<b>Planned Expenditures to Date</b>	<b>Actual Expenditures to Date</b>	<b>Variance</b>
\$50,000.00	\$12,000.00	\$9,500.00	\$2,500.00
	<b>Planned Remaining Budget</b>	<b>Actual Remaining Budget</b>	<b>Variance</b>
	\$38,000.00	\$40,500.00	-\$2,500.00
<b>Additional \$ needed</b>			
Budget Details			
Internal Expenses			
<b>Salaries</b>	<b>Hourly Rate</b>	<b># Hours</b>	<b>Total Cost</b>
Type of resource	\$0.00	0.00	\$0.00
Type of resource	\$0.00	0.00	\$0.00
Type of resource	\$0.00	0.00	\$0.00
Type of resource	\$0.00	0.00	\$0.00
Type of resource	\$0.00	0.00	\$0.00
Type of resource	\$0.00	0.00	\$0.00
<b>Other Internal Expenses</b>			<b>Total Cost</b>
Type of expense			\$0.00
Type of expense			\$0.00
Type of expense			\$0.00
<b>Total Internal Expenses</b>			<b>\$0.00</b>
External Expenses			
<b>Consulting Costs</b>			<b>Total Cost</b>
Type of consulting			\$0.00
Type of consulting			\$0.00
Type of consulting			\$0.00
<b>Capital Expenditures</b>			<b>Total Cost</b>
Type of expense			\$0.00
Type of expense			\$0.00
Type of expense			\$0.00
<b>Total External Expenses</b>			<b>\$0.00</b>
<b>Total Budget</b>			<b>\$0.00</b>

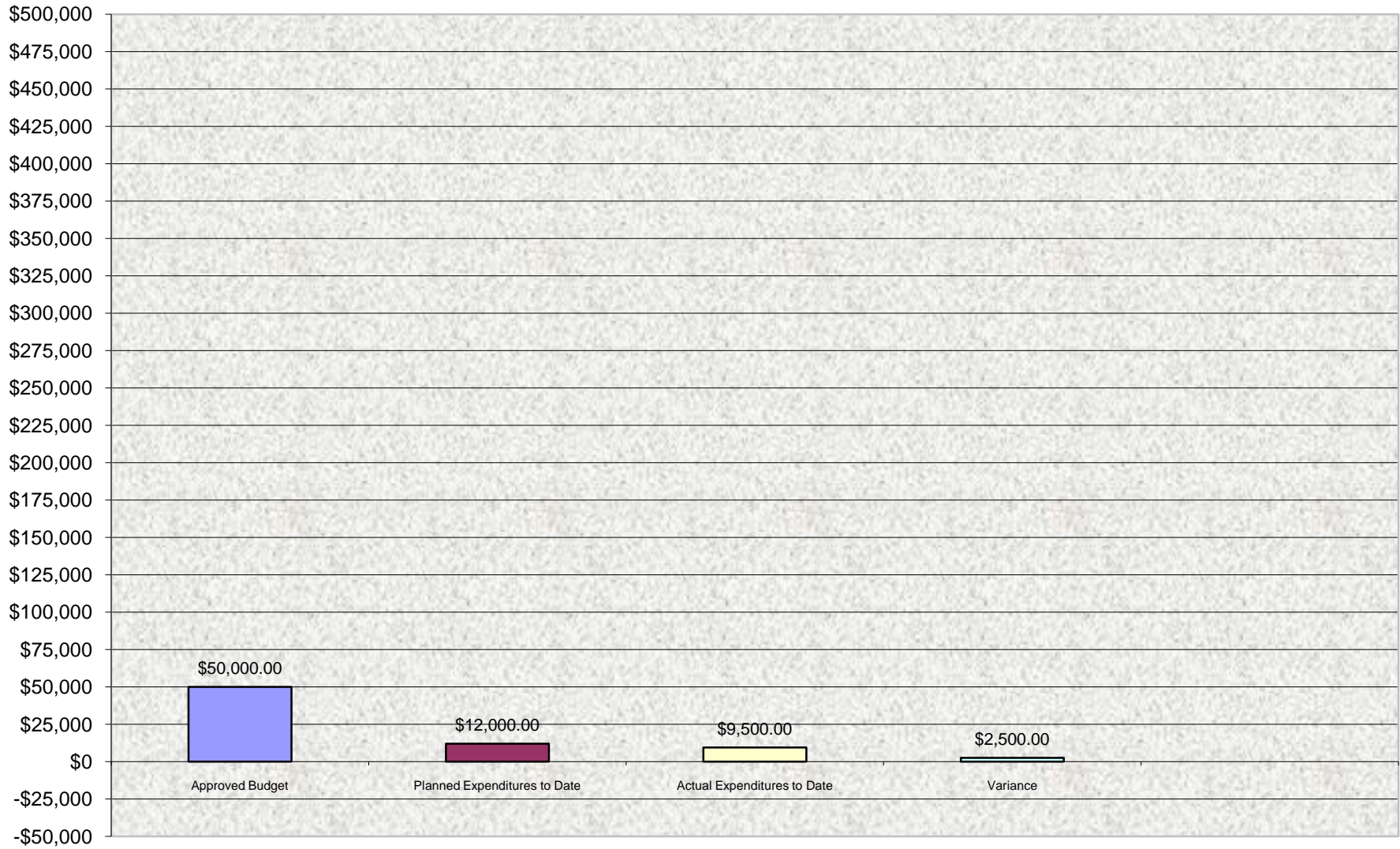
Budget

Project Budget

Actual Remaining Budget   Planned Remaining Budget   Actual Expenditures to Date   Planned Expenditures to Date   Approved Budget



## Project Name Here



Cost/Benefit Analysis						
Project:	Project Title Here			Project #:	Project Number Here	
Project Manager:	Project Manager Name Here			Sponsor:	Sponsor Name Here	
Project Artifacts:	Location of Project Documents Here			Last Update:	Date of Last Update	
Accounting Code:	PLCF0011					
Project Development and Maintenance Costs						
Description	FY2010	FY2011	FY2012	FY2013	FY2014	Total
Cost of Project Development						
Salaries						
Other internal expenses						
Consulting costs						
Capital expenditures						
<b>Total Project Costs</b>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Cost of Support						
Operational Costs						
Nonrecurring Costs						
Recurring Costs						
<b>Total ongoing Support Costs</b>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Benefits/Savings						
Current Process	FY2010	FY2011	FY2012	FY2013	FY2014	Total
Total Annual Price						
New Process						
Total Annual Price						
Annual savings	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Cumulative savings	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Cumulative costs	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Cumulative Total Net Savings</b>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Future Value						
Present Value	Interest Rate		# Periods		Future Value	
					\$0.00	
Present Value						
Future Value	Interest Rate		# Periods		Present Value	
\$0.00					\$0.00	
Net Present Value						
Period	Cash Flow				Present Value	
1						
2						
3						
4						
5						
<b>Totals</b>	\$0.00				\$0.00	
					<b>Project Development Cost</b>	
					\$0.00	
					<b>Net Present Value (NPV)</b>	
					\$0.00	





### Risk Management Matrix (Risk Register)

<b>Project:</b>		Project Title Here					<b>Project #:</b>		Project Number Here				
<b>Project Manager:</b>		Project Manager Name Here					<b>Sponsor:</b>		Sponsor Name Here				
<b>Project Artifacts:</b>		Location of Project Documents Here					<b>Last Update:</b>		Date of Last Update				
<b>Accounting Code:</b>		PLCF0011											
ID	Risk Description	Probability	Impact	Detectability	Importance	Category	Trigger Event/Indicator	Risk Response and Description	Contingency Plan	Owner	Status	Date Entered	Date to Review
1	What is this risk?				0		What act or event initiates either the risk occurrence or precipitates the response strategy?	How will you respond to this risk and what actions will you take to match that response?	If the risk becomes a reality, what will you do in response, as a backup, or alternative/workaround?	Who monitors this risk?			
2					0								
3					0								
4					0								
5					0								
6					0								
7					0								
8					0								
9					0								
10					0								
11					0								
12					0								
13					0								
14					0								
15					0								

## Issues Log

<b>Project:</b>		Project Title Here		<b>Project #:</b>	Project Number Here			
<b>Project Manager:</b>		Project Manager Name Here		<b>Sponsor:</b>	Sponsor Name Here			
<b>Project Artifacts:</b>		Location of Project Documents Here		<b>Last Update:</b>	Date of Last Update			
<b>Accounting Code:</b>		PLCF0011						
ID	Issue Description	Project Impact	Action Plan/Resolution	Owner	Importance	Date Entered	Date to Review	Date Resolved
1	What is the issue?	How will this impact scope, schedule & cost?	How do you intend to deal with this issue?	Who manages this issue?				
2								
3								
4								
5								
6								
7								
8								
9								
10								
11								
12								
13								

Issues Log								
<b>Project:</b>		Project Title Here			<b>Project #:</b>		Project Number Here	
<b>Project Manager:</b>		Project Manager Name Here			<b>Sponsor:</b>		Sponsor Name Here	
<b>Project Artifacts:</b>		Location of Project Documents Here			<b>Last Update:</b>		Date of Last Update	
<b>Accounting Code:</b>		PLCF0011						
ID	Issue Description	Project Impact	Action Plan/Resolution	Owner	Importance	Date Entered	Date to Review	Date Resolved
14								
15								
16								
17								
18								
19								
20								
21								
22								
23								
24								
25								
26								

Issues Log								
<b>Project:</b>		Project Title Here			<b>Project #:</b>		Project Number Here	
<b>Project Manager:</b>		Project Manager Name Here			<b>Sponsor:</b>		Sponsor Name Here	
<b>Project Artifacts:</b>		Location of Project Documents Here			<b>Last Update:</b>		Date of Last Update	
<b>Accounting Code:</b>		PLCF0011						
ID	Issue Description	Project Impact	Action Plan/Resolution	Owner	Importance	Date Entered	Date to Review	Date Resolved
27								
28								
29								
30								
31								

**Action Items**

<b>Project:</b>	Project Title Here	<b>Project #:</b>	Project Number Here
<b>Project Manager:</b>	Project Manager Name Here	<b>Sponsor:</b>	Sponsor Name Here
<b>Project Artifacts:</b>	Location of Project Documents Here	<b>Last Update:</b>	Date of Last Update

**Accounting Code:** PLCF0011

ID	Action Item	Owner	Status	Date Entered	Planned Completion	Actual Completion	Comments
1	What is the item to be completed?	Who manages this					
2							
3							
4							
5							
6							
7							
8							
9							
10							
11							
12							
13							
14							
15							

**Action Items**

<b>Project:</b>	Project Title Here	<b>Project #:</b>	Project Number Here
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<b>Project Manager:</b>	Project Manager Name Here	<b>Sponsor:</b>	Sponsor Name Here
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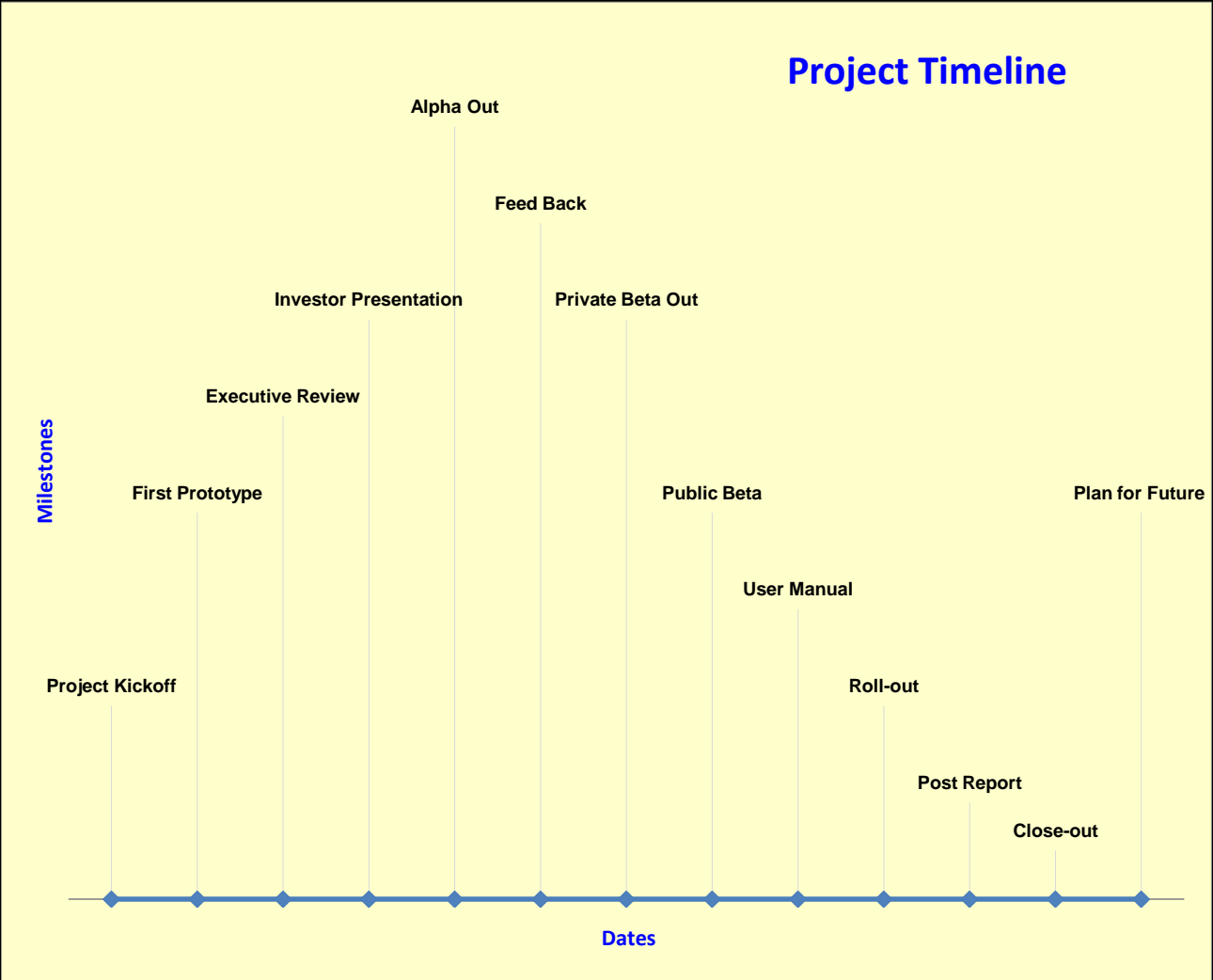
<b>Project Artifacts:</b>	Location of Project Documents Here	<b>Last Update:</b>	Date of Last Update
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<b>Accounting Code:</b>	PLCF0011		
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ID	Action Item	Owner	Status	Date Entered	Planned Completion	Actual Completion	Comments
16							
17							
18							
19							
20							
21							
22							
23							
24							
25							
26							
27							
28							
29							
30							

Deliverable Milestones								
<b>Project:</b>		Project Title Here			<b>Project #:</b>		Project Number Here	
<b>Project Manager:</b>		Project Manager Name Here			<b>Sponsor:</b>		Sponsor Name Here	
<b>Project Artifacts:</b>		Location of Project Documents Here			<b>Last Update:</b>		Date of Last Update	
<b>Accounting Code:</b>		PLCF0011						
ID	Milestone	Description	Planned Completion	Actual Completion	Objectives	Assumptions	Constraints	
1								
2								
3								
4								
5								
6								
7								
8								
9								
10								
11								
12								
13								
14								
15								
16								

Project Milestones			
<b>Project:</b>	Project Title Here	<b>Project #:</b>	Project Number Here
<b>Project Manager:</b>	Project Manager Name Here	<b>Sponsor:</b>	Sponsor Name Here
<b>Project Artifacts:</b>	Location of Project Documents Here	<b>Last Update:</b>	Date of Last Update
<b>Accounting Code:</b>	PLCF0011		



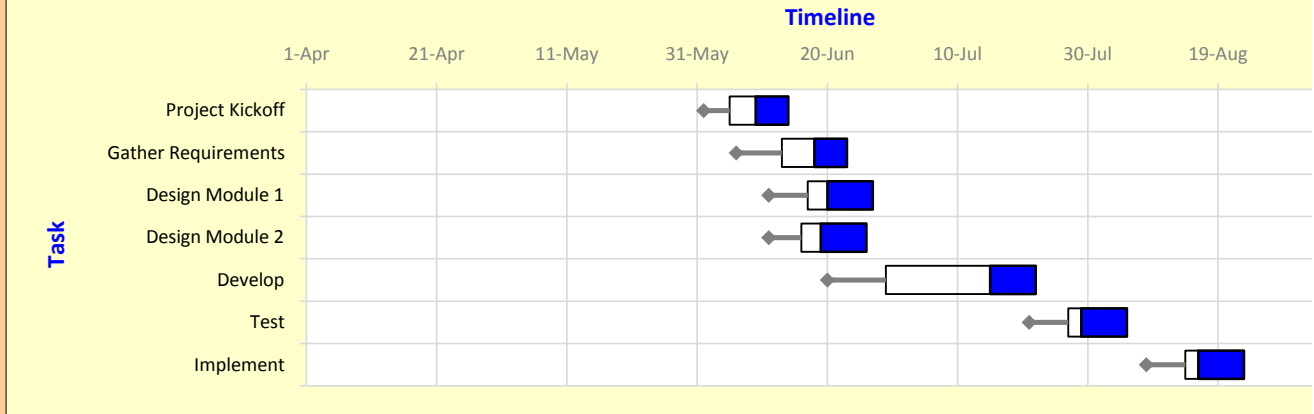
Date	Milestone if any	Height	Dummy	Milestone
May-09	Project Kickoff	1	0	Project Kickoff
Jun-09	First Prototype	2	0	First Prototype
Jul-09	Executive Review	2.5	0	Executive Review
Aug-09	Investor Presentation	3	0	Investor Presentation
Sep-09	Alpha Out	4	0	Alpha Out
Oct-09	Feed Back	3.5	0	Feed Back
Nov-09	Private Beta Out	3	0	Private Beta Out
Dec-09	Public Beta	2	0	Public Beta
Jan-10	User Manual	1.5	0	User Manual
Feb-10	Roll-out	1	0	Roll-out
Mar-10	Post Report	0.5	0	Post Report
Apr-10	Close-out	0.25	0	Close-out
May-10	Plan for Future	2	0	Plan for Future



## Gantt Box Project Schedule

<b>Project:</b>	Project Title Here	<b>Project #:</b>	Project Number
<b>Project Manager:</b>	Project Manager Name Here	<b>Sponsor:</b>	Sponsor Name
<b>Project Artifacts:</b>	Location of Project Documents Here	<b>Last Update:</b>	Date of Last U
<b>Accounting Code:</b>	PLCF0011		

### Project Plan



Task	Start	Best Case	Realistic	Worst Case	Start2	Realistic3
Project Kickoff	1-Jun-12	5-Jun-12	9-Jun-12	14-Jun-12	4	4
Gather Requirements	6-Jun-12	13-Jun-12	18-Jun-12	23-Jun-12	7	5
Design Module 1	11-Jun-12	17-Jun-12	20-Jun-12	27-Jun-12	6	3
Design Module 2	11-Jun-12	16-Jun-12	19-Jun-12	26-Jun-12	5	3
Develop	20-Jun-12	29-Jun-12	15-Jul-12	22-Jul-12	9	16
Test	21-Jul-12	27-Jul-12	29-Jul-12	5-Aug-12	6	2
Implement	8-Aug-12	14-Aug-12	16-Aug-12	23-Aug-12	6	2

er Here

e Here

Update



Worst

- 5
- 5
- 7
- 7
- 7
- 7
- 7

## Critical Path Method

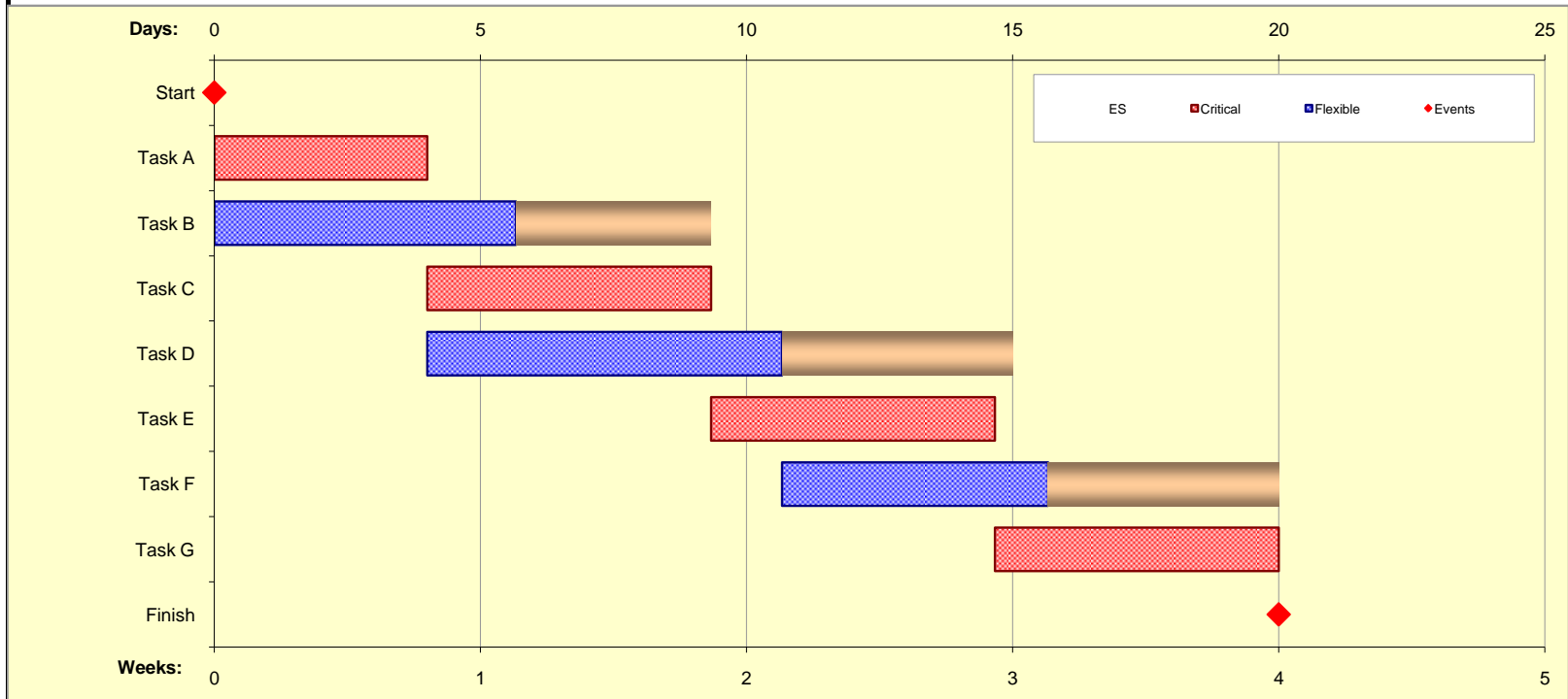
<b>Project:</b>	Project Title Here	<b>Project #:</b>	Project Number Here
<b>Project Manager:</b>	Project Manager Name Here	<b>Sponsor:</b>	Sponsor Name Here
<b>Project Artifacts:</b>	Location of Project Documents Here	<b>Last Update:</b>	Date of Last Update
<b>Accounting Code:</b>	PLCF0011		

<b>Start Date</b>	<b>Duration</b>
1/11/2010	20.0 Days
<b>Finish Date</b>	<b>4.0 Weeks</b>
1/31/2010	4.0 Weeks

**Times (in Days)**

*Time Distribution: Triangular*

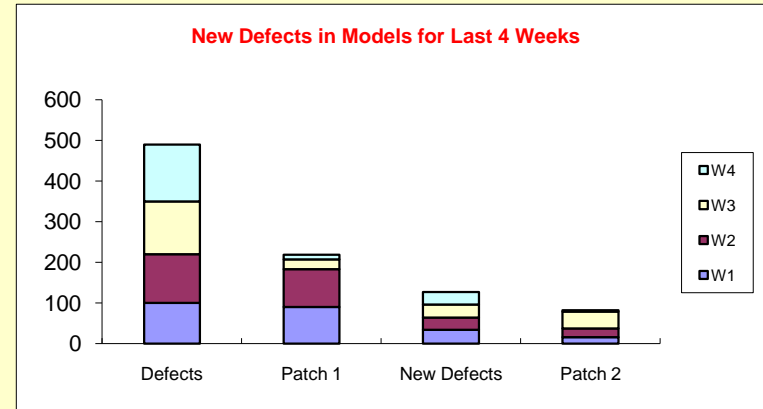
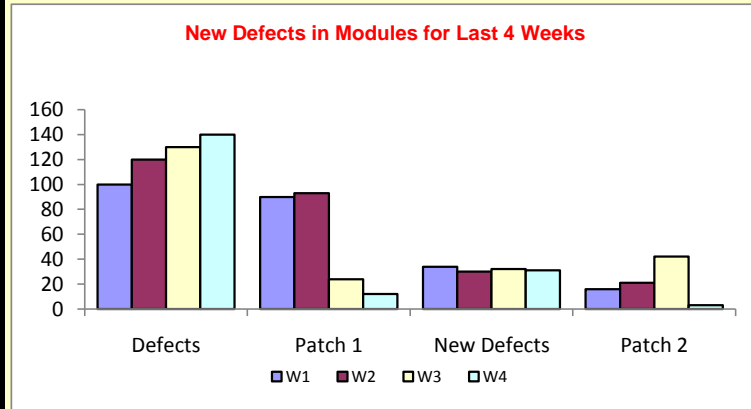
ID	Task Name	Predecessors <small>(Enter one ID per cell)</small>				O <small>(min)</small>	M <small>(most likely)</small>	P <small>(max)</small>	Duration <small>(exp. time)</small>	ES	EF	LS	LF	Slack
10	<b>Start</b>								0.0	0.0	0.0	0.0	0.0	0.0
20	<b>Task A</b>	10				2	4	6	4.0	0.0	4.0	0.0	4.0	0.0
30	<b>Task B</b>	10				3	5	9	5.7	0.0	5.7	3.7	9.3	3.7
40	<b>Task C</b>	20				4	5	7	5.3	4.0	9.3	4.0	9.3	0.0
50	<b>Task D</b>	20				4	6	10	6.7	4.0	10.7	8.3	15.0	4.3
60	<b>Task E</b>	30	40			4	5	7	5.3	9.3	14.7	9.3	14.7	0.0
70	<b>Task F</b>	50				3	4	8	5.0	10.7	15.7	15.0	20.0	4.3
80	<b>Task G</b>	60				3	5	8	5.3	14.7	20.0	14.7	20.0	0.0
90	<b>Finish</b>	70	80						0.0	20.0	20.0	20.0	20.0	0.0



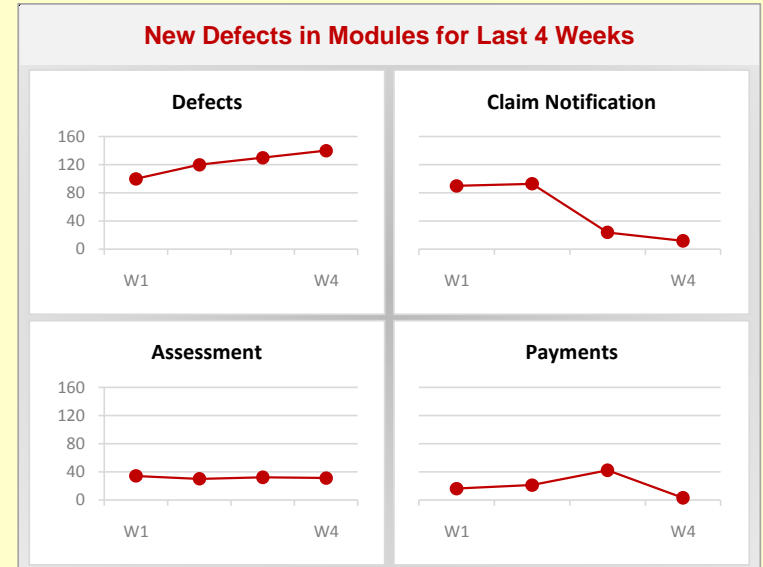
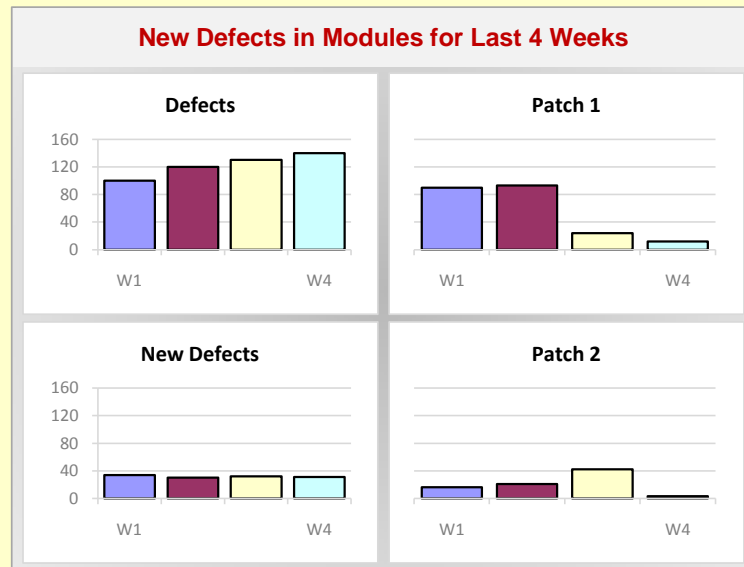
## Data Defect Panel Charts

<b>Project:</b>	Project Title Here	<b>Project #:</b>	Project Number Here
<b>Project Manager:</b>	Project Manager Name Here	<b>Sponsor:</b>	Sponsor Name Here
<b>Project Artifacts:</b>	Location of Project Documents Here	<b>Last Update:</b>	Date of Last Update
<b>Accounting Code:</b>	PLCF0011		

### Regular Charts



### Panel Charts



### DATA TABLE

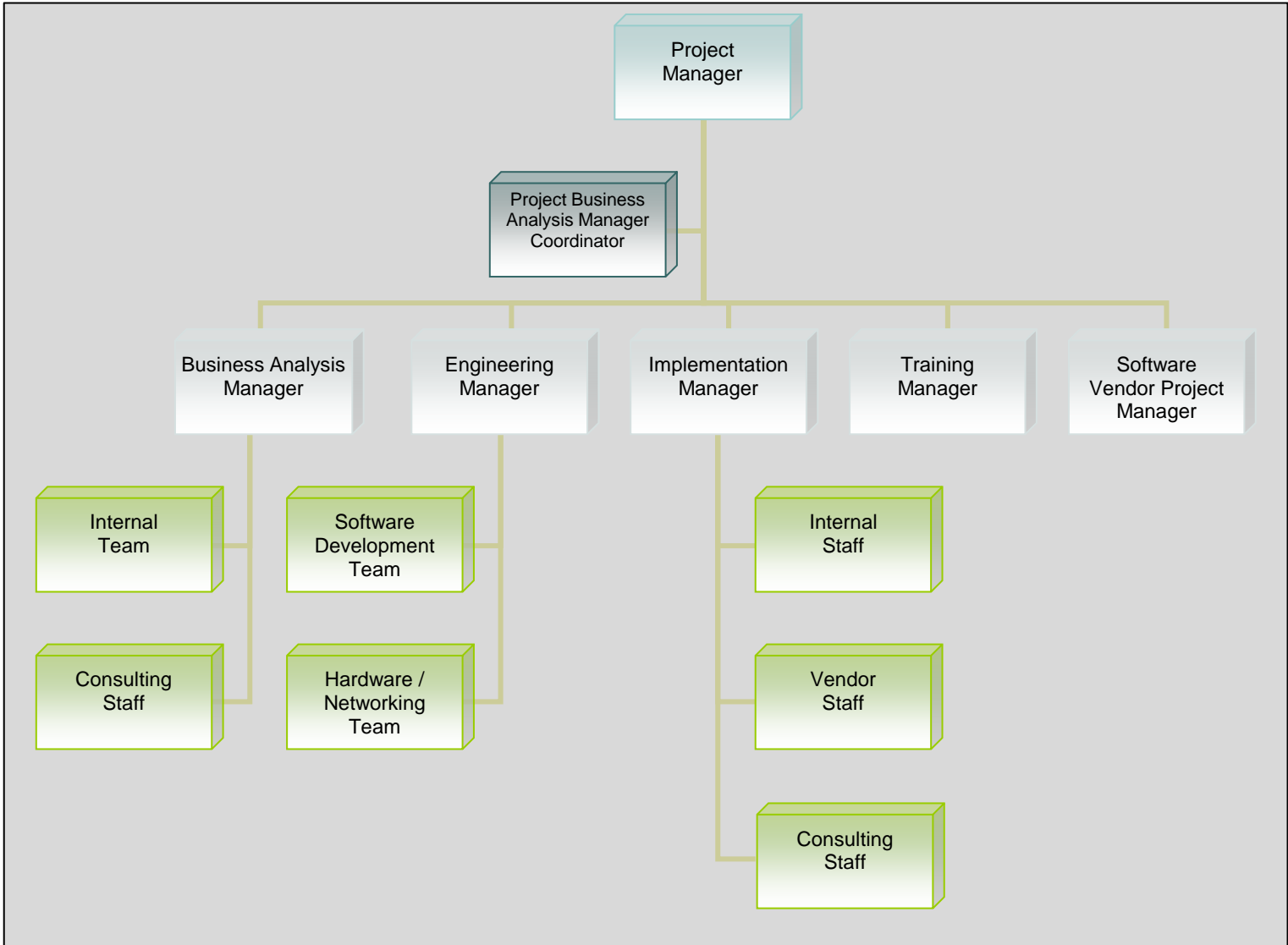
#### New Defects in Modules for Last 4 Weeks

Week	Week	Defects	Patch 1	New Defects	Patch 2
W1	W1	100	90	34	16
	W2	120	93	30	21
	W3	130	24	32	42
W4	W4	140	12	31	3

### Comments

Type in comments here regarding the chart analysis.

Project/Governance Organizational Chart			
<b>Project:</b>	Project Title Here	<b>Project #:</b>	Project Number Here
<b>Project Manager:</b>	Project Manager Name Here	<b>Sponsor:</b>	Sponsor Name Here
<b>Project Artifacts:</b>	Location of Project Documents Here	<b>Last Update:</b>	Date of Last Update
<b>Accounting Code:</b>	PLCF0011		



## Work Breakdown Structure

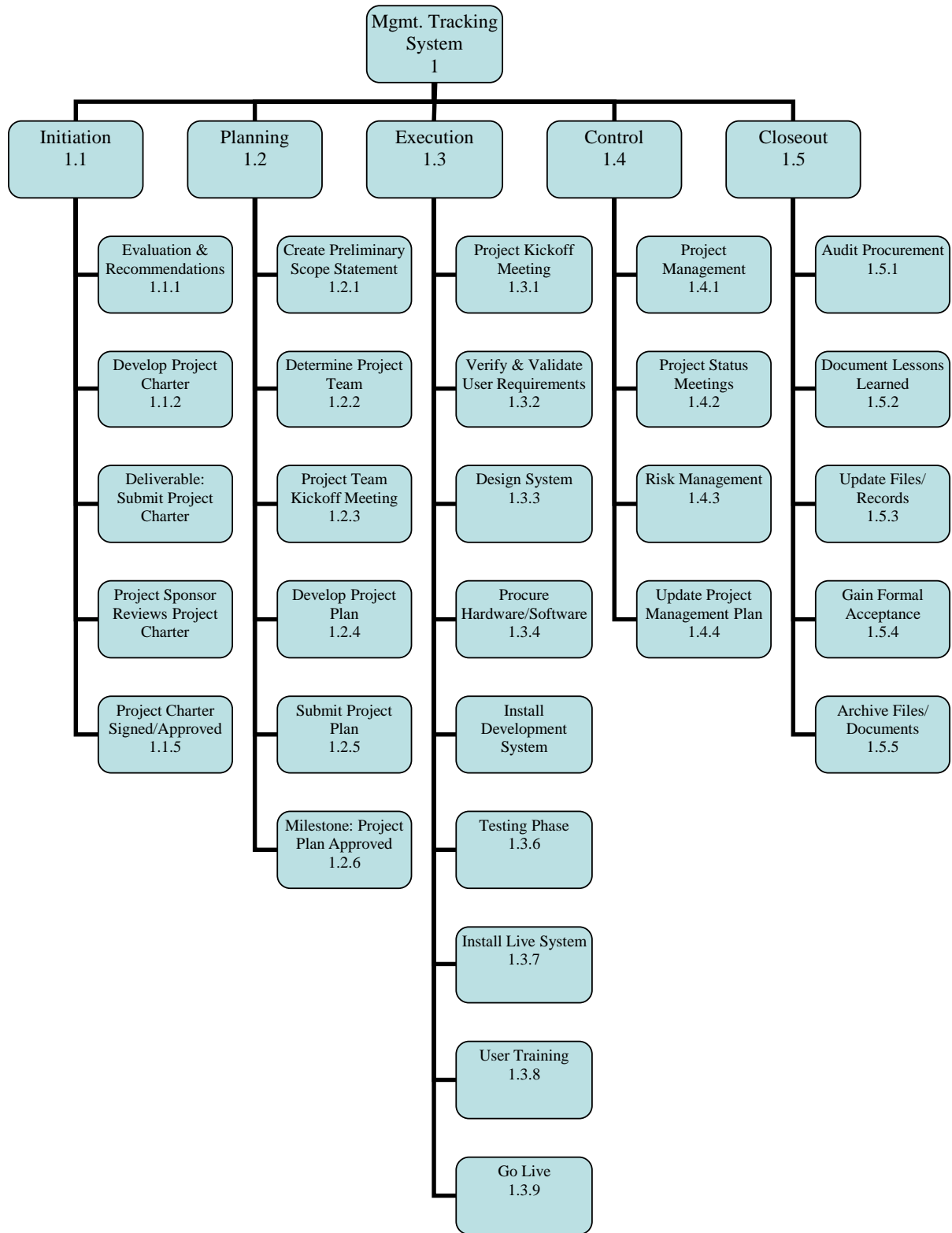
<b>Project:</b>	Project Title Here	<b>Project #:</b>	Project Number Here
<b>Project Manager:</b>	Project Manager Name Here	<b>Sponsor:</b>	Sponsor Name Here
<b>Project Artifacts:</b>	Location of Project Documents Here	<b>Last Update:</b>	Date of Last Update
<b>Accounting Code:</b>	PLCF0011		

ID	Task	Dependencies	Status	Effort Hours	Cost	Start Date	Planned Completion	Estimate to Completion	Actual Completion	Resource
1		ID # of task								
2										
3										
4										
5										
6										
7										
8										
9										
10										
11										
12										
13										
14										
15										
16										

Note: Suggest using Microsoft Project, Visio and other WBS software to replace this form.

## Work Breakdown Structure Chart

<b>Project:</b>	Project Title Here	<b>Project #:</b>	Project Number Here
<b>Project Manager:</b>	Project Manager Name Here	<b>Sponsor:</b>	Sponsor Name Here
<b>Project Artifacts:</b>	Location of Project Documents Here	<b>Last Update:</b>	Date of Last Update
<b>Accounting Code:</b>	PLCF0011		



**Roster**

<b>Project:</b>	Project Title Here	<b>Project #:</b>	Project Number Here
<b>Project Manager:</b>	Project Manager Name Here	<b>Sponsor:</b>	Sponsor Name Here
<b>Project Artifacts:</b>	Location of Project Documents Here	<b>Last Update:</b>	Date of Last Update
<b>Accounting Code:</b>	PLCF0011		

<b>Name</b>	<b>Core/ Extended Team</b>	<b>Title</b>	<b>Dept.</b>	<b>Phone</b>	<b>Cell Phone</b>	<b>E-Mail</b>	<b>Project Role</b>



**Roster**

<b>Project:</b>		Project Title Here			<b>Project #:</b>	Project Number Here	
<b>Project Manager:</b>		Project Manager Name Here			<b>Sponsor:</b>	Sponsor Name Here	
<b>Project Artifacts:</b>		Location of Project Documents Here			<b>Last Update:</b>	Date of Last Update	
<b>Accounting Code:</b>		PLCF0011					
Name	Core/ Extended Team	Title	Dept.	Phone	Cell Phone	E-Mail	Project Role

## RASCI Chart

(Responsible, Accountable, Supportive, Consulted, Informed)

<b>Project:</b>	Project Title Here	<b>Project #:</b>	Project Number Here
<b>Project Manager:</b>	Project Manager Name Here	<b>Sponsor:</b>	Sponsor Name Here
<b>Project Artifacts:</b>	Location of Project Documents Here	<b>Last Update:</b>	Date of Last Update
<b>Accounting Code:</b>	PLCF0011		

### Functional Roles

Activity	Project Sponsor	Business Project Owner	IT Project Owner	IT Business Partner	Business SME	Business Project Manager	IT Project Manager
Project Proposal Document	A	S	C	R	C	I	I
Project Kick Off Meeting	I	I	S	C	I	I	R
Business Requirements Document	I	A	C	R	C	S	I
Functional Spec Document	I	A	R	S	C	S	I
Vendor Recommendation	I	A	R	C	C	I	I
Project Charter	I	C	A	C	I	C	R
Financial Review & Approval	A	S	R	S	I	I	S
Baseline Project Schedule	I	A	S	I	S	S	R

**RASCI Definitions:**

- R** - Responsible. Owns the work, process, issues or resource to complete the activity
- A** - Accountable. Approves costs, scope and in some cases the timeline. It is assumed that the Approver has financial authority or prior financial approval.
- S** - Supportive. Provides resources or can play a supporting role in implementation.
- C** - Consulted. Has information and/or capability needed to complete the work.
- I** - Informed. Must be notified on results, but do not need to be involved in the decision-making process.

**Stakeholder Definitions:**

- Project Sponsor - Person funding the project
- Business Project Owner - Person who owns the implementation of the project or product for the business.
- IT Project Owner - Person who owns the IT implementation of the project and the technical support of the final solution.
- IT Business Partner - Person who liases between the business and IT.
- Business SME - Person who provides expertise in requirements gathering and overall expertise in the product or solution.
- Business Project Manager - Person who coordinates the project deliverables from the business side.
- IT Project Manager - Person who coordinates the IT components of the project.



## Responsibility Assignment Matrix

<b>Project:</b>	Project Title Here	<b>Project #:</b>	Project Number Here																
<b>Project Manager:</b>	Project Manager Name Here	<b>Sponsor:</b>	Sponsor Name Here																
<b>Project Artifacts:</b>	Location of Project Documents Here	<b>Last Update:</b>	Date of Last Update																
<b>Accounting Code:</b>	PLCF0011																		
<b>Legend:</b> <b>A:</b> Approves the deliverable <b>R:</b> Reviews <b>C:</b> Creates and or C1 primary, C2 Backup <b>I:</b> Provides input <b>N:</b> Is notified when deliverable is complete <b>M:</b> Manages the deliverables		Business End Users	Business Sponsor	IT Sponsor	Business Driver	Business Project Lead	Project Manager	Business Sys. Analyst	Data Modeler	DBA	Data Staging Designer	Trainer	Appl'n Developer	Tech/Security Architect	Tech Support Specialist	Data Staging Programmer	Data Steward	QA Analyst	
		<b>Project Management and Requirements</b>																	
		<b>Project Task</b>																	
		<b>Initiation</b>																	
		1	Develop preliminary project scope																
		2	Identify business need																
		3	Develop preliminary budget																
		4	Identify preliminary return on investment																
		5	Complete project charter																
		<b>Planning</b>																	
		1	Establish project identity																
		2	Identify project team/resources																
		3	Conduct stakeholder analysis																
		4	Prepare draft project schedule																
5	Conduct project kickoff meeting																		
6	Gather detailed user requirements																		
7	Define current business processes (as is)																		
8	Revise project schedule																		
9	Develop project communication plan																		
10	Develop project organizational structure																		
11	Identify training plan																		
12	Develop project quality plan																		
13	Develop scope management plan																		
14	Develop risk management plan																		
15	Develop change management plan																		

## Responsibility Assignment Matrix

<b>Project:</b>	Project Title Here	<b>Project #:</b>	Project Number Here																
<b>Project Manager:</b>	Project Manager Name Here	<b>Sponsor:</b>	Sponsor Name Here																
<b>Project Artifacts:</b>	Location of Project Documents Here	<b>Last Update:</b>	Date of Last Update																
<b>Accounting Code:</b>	PLCF0011																		
<b>Legend:</b> <b>A:</b> Approves the deliverable <b>R:</b> Reviews <b>C:</b> Creates and or C1 primary, C2 Backup <b>I:</b> Provides input <b>N:</b> Is notified when deliverable is complete <b>M:</b> Manages the deliverables		Business End Users	Business Sponsor	IT Sponsor	Business Driver	Business Project Lead	Project Manager	Business Sys. Analyst	Data Modeler	DBA	Data Staging Designer	Trainer	Appl'n Developer	Tech/Security Architect	Tech Support Specialist	Data Staging Programmer	Data Steward	QA Analyst	
		<b>Project Management and Requirements</b>																	
		<b>Project Task</b>																	
		16	Develop cost management plan																
		17	Develop schedule management plan																
		18	Develop technical specifications																
		19	Develop technical architecture																
		20	Conduct project procurement																
		21	Finalize project budget																
		22	Finalize return on investment																
		23	Ongoing project management																
		<b>Execution</b>																	
		1	Develop training materials																
		2	Execute communication plan																
3	Develop software																		
4	Develop new business processes (to be)																		
5	Deploy new software																		
6	Conduct training																		
<b>Closing</b>																			
1	Get deliverable acceptance																		
2	Close out contracts																		
3	Finalize budget																		
4	Finalize return on investment																		
5	Conduct closure survey																		

### Responsibility Assignment Matrix

<b>Project:</b>	Project Title Here	<b>Project #:</b>	Project Number Here																
<b>Project Manager:</b>	Project Manager Name Here	<b>Sponsor:</b>	Sponsor Name Here																
<b>Project Artifacts:</b>	Location of Project Documents Here	<b>Last Update:</b>	Date of Last Update																
<b>Accounting Code:</b>	PLCF0011																		
<p><b>Legend:</b>  <b>A:</b> Approves the deliverable  <b>R:</b> Reviews  <b>C:</b> Creates and or C1 primary, C2 Backup  <b>I:</b> Provides input  <b>N:</b> Is notified when deliverable is complete  <b>M:</b> Manages the deliverables</p>		Business End Users	Business Sponsor	IT Sponsor	Business Driver	Business Project Lead	Project Manager	Business Sys. Analyst	Data Modeler	DBA	Data Staging Designer	Trainer	Appl'n Developer	Tech/Security Architect	Tech Support Specialist	Data Staging Programmer	Data Steward	QA Analyst	
		<b>Project Management and Requirements</b>																	
		<b>Project Task</b>																	
		6	Conduct/document lessons learned																
		7	Archive project																







### Assumptions and Constraints

<b>Project:</b>	Project Title Here	<b>Project #:</b>	Project Number Here		
<b>Project Manager:</b>	Project Manager Name Here	<b>Sponsor:</b>	Sponsor Name Here		
<b>Project Artifacts:</b>	Location of Project Documents Here	<b>Last Update:</b>	Date of Last Update		
<b>Accounting Code:</b>	PLCF0011				
ID	Description	Comments	Type	Status	Date Entered
1					
2					
3					
4					
5					
6					
7					
8					
9					
10					
11					
12					
13					
14					
15					
16					

### Decision Log

<b>Project:</b>	Project Title Here	<b>Project #:</b>	Project Number Here		
<b>Project Manager:</b>	Project Manager Name Here	<b>Sponsor:</b>	Sponsor Name Here		
<b>Project Artifacts:</b>	Location of Project Documents Here	<b>Last Update:</b>	Date of Last Update		
<b>Accounting Code:</b>	PLCF0011				
ID	Decision Description	Comments	Owner	Status	Date Entered
1					
2					
3					
4					
5					
6					
7					
8					
9					
10					
11					
12					
13					
14					
15					
16					

### Communication Plan

<b>Project:</b>		Project Title Here	<b>Project #</b>	Project Number Here		
<b>Project Manager:</b>		Project Manager Name Here	<b>Sponsor</b>	Sponsor Name Here		
<b>Project Artifacts:</b>		Location of Project Documents Here	<b>Updated</b>	Date of Last Update		
<b>Accounting Code:</b>		PLCF0011				
ID	Communication	Description	Frequency	Format	Owner	Recipient/ Attendees
1	What type of communication is this?	What is the description of the contents/purpose of this communication?			Who sends?	Who gets?
2						
3						
4						
5						
6						
7						
8						
9						
10						
11						
12						
13						
14						
15						
16						
17						

### Stakeholder Analysis

<b>Project:</b>	Project Title Here	<b>Project #:</b>	Project Number Here		
<b>Project Manager:</b>	Project Manager Name Here	<b>Sponsor</b>	Sponsor Name Here		
<b>Project Artifacts:</b>	Location of Project Documents Here	<b>Last Update:</b>	Date of Last Update		
<b>Accounting Code:</b>	PLCF0011				

ID	Stakeholder	Role	Impact	Influence	Risk Tolerance	Needs	Responsibility
1							
2							
3							
4							
5							
6							
7							
8							
9							
10							
11							
12							
13							
14							
15							
16							

**Expectations**

<b>Project:</b>	Project Title Here	<b>Project #:</b>	Project Number Here			
<b>Project Manager:</b>	Project Manager Name Here	<b>Sponsor:</b>	Sponsor Name Here			
<b>Project Artifacts:</b>	Location of Project Documents Here	<b>Last Update:</b>	Date of Last Update			
<b>Accounting Code:</b>	PLCF0011					

<b>ID</b>	<b>Expectation Description</b>	<b>Source</b>	<b>Must Have</b>	<b>Want to Have</b>	<b>Nice to Have</b>	<b>Date Identified</b>

## Expectations

<b>Project:</b>	Project Title Here	<b>Project #:</b>	Project Number Here			
<b>Project Manager:</b>	Project Manager Name Here	<b>Sponsor:</b>	Sponsor Name Here			
<b>Project Artifacts:</b>	Location of Project Documents Here	<b>Last Update:</b>	Date of Last Update			
<b>Accounting Code:</b>	PLCF0011					
<b>ID</b>	<b>Expectation Description</b>	<b>Source</b>	<b>Must Have</b>	<b>Want to Have</b>	<b>Nice to Have</b>	<b>Date Identified</b>

## Project Change Control Log

<b>Project:</b>	Project Title Here	<b>Project #:</b>	Sponsor Name Here
<b>Project #:</b>	Project Number Here	<b>Sponsor:</b>	Location of Project Documents Here
<b>Project Artifacts:</b>	Project Manager Name Here	<b>Last Update:</b>	Date of Last Update
<b>Accounting Code:</b>	Sponsor Name Here		

Change Control #	Change Request Description	Priority	Requested By	Request Date	Deadline to Resolve	Schedule Impact Delay (days)	Impact on Cost (\$)	Evaluator	Status	Date of Decision	Comments
1											
2											
3											
4											
5											
6											
7											
8											
9											
10											
11											
12											
13											
14											
15											
16											
17											
18											
19											
20											

### Deliverable Acceptance Register

<b>Project:</b>	Project Title Here	<b>Project #:</b>	Project Number Here
<b>Project #:</b>	Project Manager Name Here	<b>Sponsor:</b>	Sponsor Name Here
<b>Project Artifacts:</b>	Location of Project Documents Here	<b>Last Update:</b>	Date of Last Update
<b>Accounting Code:</b>	PLCF0011		

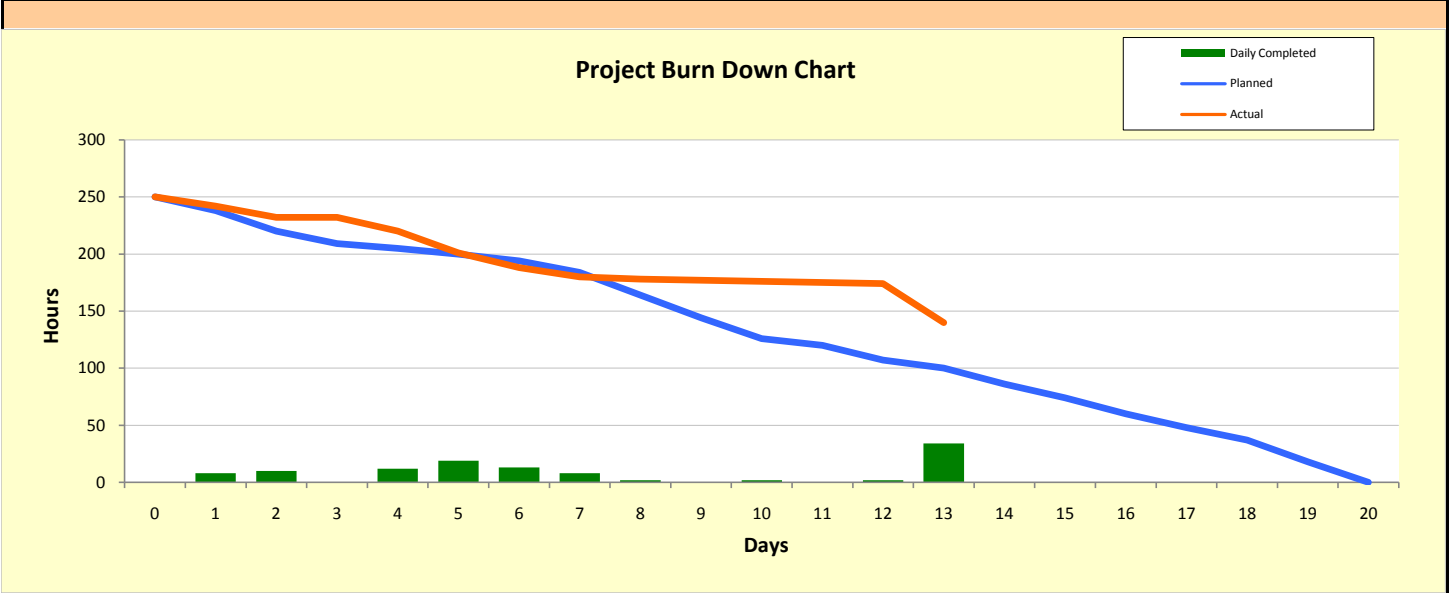
ID	Deliverable Description	Comments	Evaluator	Status	Date of Decision
1					
2					
3					
4					
5					
6					
7					
8					
9					
10					
11					
12					
13					
14					
15					
16					





## Project Burn Down Chart

<b>Project:</b>	Project Title Here	<b>Project #:</b>	Project Number Here
<b>Project Manager:</b>	Project Manager Name Here	<b>Sponsor:</b>	Sponsor Name Here
<b>Project Artifacts:</b>	Location of Project Documents Here	<b>Last Update:</b>	Date of Last Update
<b>Accounting Code:</b>	PLCF0011		



Burned down						Balance		Daily	Comments
Day	Planned	Actual	Planned	Actual	Completed				
0			250	250	#N/A				
1	12	8	238	242	8				
2	18	10	220	232	10				
3	11	0	209	232	0				
4	4	12	205	220	12				
5	5	19	200	201	19				
6	6	13	194	188	13				
7	10	8	184	180	8				
8	20	2	164	178	2				
9	20		144	#N/A	#N/A				
10	18	2	126	176	2				
11	6		120	#N/A	#N/A				
12	13	2	107	174	2				
13	7	34	100	140	34				
14	14		86	#N/A	#N/A				
15	12		74	#N/A	#N/A				
16	14		60	#N/A	#N/A				
17	12		48	#N/A	#N/A				
18	11		37	#N/A	#N/A				
19	19		18	#N/A	#N/A				
20	18		0	#N/A	#N/A				

## PERT Analysis

<b>Project:</b>	Project Title Here	<b>Project #:</b>	Project Number Here
<b>Project #:</b>	Project Manager Name Here	<b>Sponsor:</b>	Sponsor Name Here
<b>Project Artifacts:</b>	Location of Project Documents Here	<b>Last Update:</b>	Date of Last Update
<b>Accounting Code:</b>	PLCF0011		

ID	Task	Most Likely	Min	Max	PERT Est	15/15 Comp'ed Est	Std Dev	+1 Std Dev	-1 Std Dev	+2 Std Dev	-2 Std Dev	+3 Std Dev	-3 Std Dev
					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00

## PERT Analysis

<b>Project:</b>		Project Title Here					<b>Project #:</b>		Project Number Here				
<b>Project #:</b>		Project Manager Name Here					<b>Sponsor:</b>		Sponsor Name Here				
<b>Project Artifacts:</b>		Location of Project Documents Here					<b>Last Update:</b>		Date of Last Update				
<b>Accounting Code:</b>		PLCF0011											
ID	Task	Most Likely	Min	Max	PERT Est	15/15 Comp'ed Est	Std Dev	+1 Std Dev	-1 Std Dev	+2 Std Dev	-2 Std Dev	+3 Std Dev	-3 Std Dev
					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00

## Delphi Exercise

<b>Project:</b>	Project Title Here	<b>Project #:</b>	Project Number Here
<b>Project #:</b>	Project Manager Name Here	<b>Sponsor:</b>	Sponsor Name Here
<b>Project Artifacts:</b>	Location of Project Documents Here	<b>Last Update:</b>	Date of Last Update
<b>Accounting Code:</b>	PLCF0011		

**Score: 1 = Low to 5 = High**

<b>Task</b>	<b>Sample task here</b>									
<b>Team members</b>	Name 1	Name 2	Name 3	Name 4	Name 5	Name 6	Name 7	Name 8	<b>Total</b>	<b>Average</b>
<b>Most likely</b>	1	2	2	1	2	2	2	2	14	1.75
<b>Minimum</b>									0	
<b>Maximum</b>									0	

<b>Task</b>	<b>Sample task here</b>									
<b>Team members</b>	Name 1	Name 2	Name 3	Name 4	Name 5	Name 6	Name 7	Name 8	<b>Total</b>	<b>Average</b>
<b>Most likely</b>									0	
<b>Minimum</b>									0	
<b>Maximum</b>									0	

<b>Task</b>	<b>Sample task here</b>									
<b>Team members</b>	Name 1	Name 2	Name 3	Name 4	Name 5	Name 6	Name 7	Name 8	<b>Total</b>	<b>Average</b>
<b>Most likely</b>									0	
<b>Minimum</b>									0	
<b>Maximum</b>									0	

<b>Task</b>	<b>Sample task here</b>									
<b>Team members</b>	Name 1	Name 2	Name 3	Name 4	Name 5	Name 6	Name 7	Name 8	<b>Total</b>	<b>Average</b>
<b>Most likely</b>									0	
<b>Minimum</b>									0	
<b>Maximum</b>									0	

<b>Task</b>	<b>Sample task here</b>									
<b>Team members</b>	Name 1	Name 2	Name 3	Name 4	Name 5	Name 6	Name 7	Name 8	<b>Total</b>	<b>Average</b>
<b>Most likely</b>									0	
<b>Minimum</b>									0	
<b>Maximum</b>									0	

<b>Task</b>	<b>Sample task here</b>									
<b>Team members</b>	Name 1	Name 2	Name 3	Name 4	Name 5	Name 6	Name 7	Name 8	<b>Total</b>	<b>Average</b>
<b>Most likely</b>									0	
<b>Minimum</b>									0	
<b>Maximum</b>									0	

Delphi Exercise										
Project:	Project Title Here					Project #:	Project Number Here			
Project #:	Project Manager Name Here					Sponsor:	Sponsor Name Here			
Project Artifacts:	Location of Project Documents Here					Last Update:	Date of Last Update			
Accounting Code:	PLCF0011									
Score: 1 = Low to 5 = High										
Task	Sample task here									
Team members	Name 1	Name 2	Name 3	Name 4	Name 5	Name 6	Name 7	Name 8	Total	Average
Most likely									0	
Minimum									0	
Maximum									0	
Task	Sample task here									
Team members	Name 1	Name 2	Name 3	Name 4	Name 5	Name 6	Name 7	Name 8	Total	Average
Most likely									0	
Minimum									0	
Maximum									0	
Task	Sample task here									
Team members	Name 1	Name 2	Name 3	Name 4	Name 5	Name 6	Name 7	Name 8	Total	Average
Most likely									0	
Minimum									0	
Maximum									0	
Task	Sample task here									
Team members	Name 1	Name 2	Name 3	Name 4	Name 5	Name 6	Name 7	Name 8	Total	Average
Most likely									0	
Minimum									0	
Maximum									0	

## Initial Project Size Estimate

<b>Project:</b>	Project Title Here	<b>Project #:</b>	Project Number Here
<b>Project #:</b>	Project Manager Name Here	<b>Sponsor:</b>	Sponsor Name Here
<b>Project Artifacts:</b>	Location of Project Documents Here	<b>Last Update:</b>	Date of Last Update
<b>Accounting Code:</b>	PLCF0011		

### Scope Estimate

#### Technology Systems Impacted

		1 to 2	3 to 5	6 or more
<b># of Business Requirements</b>	Less than 50	Automatically do; no approval needed		
	51 - 100			
	100 or more			Approval required

### Cost Estimate

#### # of Resources Involved

		Less than 10	11 to 50	51 or More
<b># of Business Requirements</b>	Less than 50	Automatically do; no approval needed		
	51 - 100			
	100 or more			Approval required

### Cost Estimate

#### # of Resources Involved

		Less than 10	11 to 50	51 or More
<b>Benefit</b>	Low			Avoid
	Medium			
	High	Automatically do; no approval needed		

### Resource Loading

<b>Project:</b>	Project Title Here	<b>Project #:</b>	Project Number Here
<b>Project Manager:</b>	Project Manager Name Here	<b>Sponsor:</b>	Sponsor Name Here
<b>Project Artifacts:</b>	Location of Project Documents Here	<b>Last Update:</b>	Date of Last Update
<b>Accounting Code:</b>	PLCF0011		

#### Effort Hours Committed

ID	Names	Estimate of Total Effort	Activity Duration	Commitment Level	Total
					0
					0
					0
					0
					0
					0
					0
					0
					0
					0
					0
					0
					0
					0
					0
					0
					0
					0
					0
					0
					0
					0
					0
					0
					0
					0
					0
					0
					0
					0
					0
					0
					0
					0
					0
	<b>Total:</b>	0	0	0	0



## IT/QA Requirements Test Matrix

<b>Project:</b>	Project Title Here	<b>Project #:</b>	Project Number Here
<b>Project #:</b>	Project Manager Name Here	<b>Sponsor:</b>	Sponsor Name Here
<b>Project Artifacts:</b>	Location of Project Documents Here	<b>Last Update:</b>	Date of Last Update
<b>Accounting Code:</b>	PLCF0011		

The release contains the following features:

- 1
- 2
- 3
- 4
- 5

Testing Type	Required (Y or N)	Business Sponsor	IT Sponsor	Business Driver	Business Project Lead	Project Manager	Storage Engineer	Systems Engineer	DBA	Infrastructure	Architecture	Appl'n Developer	Lead Engineer	QA Department Head	QA Manager	QA Project Lead	QA Supervisor
--------------	-------------------	------------------	------------	-----------------	-----------------------	-----------------	------------------	------------------	-----	----------------	--------------	------------------	---------------	--------------------	------------	-----------------	---------------

### Quality Testing Requirements

#### QA Round 1

1	Security																
2	Operational Issues																
3	Baseline Development																
4	Initial fail over testing																
5																	

#### QA Round 2

1	Load Testing																
2	Performance Testing																
3	3rd Party Connectivity																
4	Orchestration (internal system interfaces)																
5	Validate fail over																
6	Run Book review (internal system interfaces)																
7	Product Support Issues (check that logs do not fill up)																
8																	

#### QA Round 3

1	Endurance (run at 75-80% capacity for 72 hours minimum)																
2	Security (external interfaces)																
3																	
4																	
5																	

#### QA Round 4

1																	
2																	
3																	
4																	
5																	

#### Legend

Creates the deliverable	C1: primary creator; C2: contributor
Input required	I
Reviews the deliverable	R
Approves the deliverable	A
Notified when the deliverable is complete	N
Owens the deliverable upon completion	O



## Project Quality Metrics

<b>Project:</b>	Project Title Here	<b>Project #:</b>	Project Number Here
<b>Project Manager:</b>	Project Manager Name Here	<b>Sponsor:</b>	Sponsor Name Here
<b>Project Artifacts:</b>	Location of Project Documents Here	<b>Last Update:</b>	Date of Last Update
<b>Accounting Code:</b>	PLCF0011		

ID	Critical Success Criteria	Potential Quality Metric	Priority	Metric Target	Action Plan

# NPV Calculator

Add custom cash flows or create auto-generated cash flow series (uniform, gradient, and exponential series). You can delete, copy, and insert new columns, but make sure the Sum column is correct after making changes. The Net Present Value for each series is calculated, along with the Total NPV. Edit the light-blue cells. The IRR function is used to calculate the overall Internal Rate of Return. It requires an initial guess.

**NPV** 14,649.49  
**IRR** 9.054%

Discount Rate (i) 6%

## Auto-Generated Cash Flow Series

Series Type:	Uniform (A)	Gradient (G)	Exp Grad	none
Value (A, G, or Eo):	100	100	100	
g (for Exp Grad):			5%	
Periods:	5	10	7	
NPV:	421.24	2,960.23	674.08	-

## Custom Cash Flow Series

2,148.66	4,471.70	(1,872.95)	5,846.53
IRR: 16.34%	9.63%	4.14%	8.66%

Period	Sum	Series 1	Series 2	Series 3	Series 4	Label 1	Label 2	Label 3	Label 4
0	(150,000.00)	-	-	-	-		(40,000.00)	(40,000.00)	(70,000.00)
1	18,205.00	100.00	-	105.00	-	(10,000.00)	8,000.00	8,000.00	12,000.00
2	36,710.25	100.00	100.00	110.25	-	3,000.00	9,200.00	9,200.00	15,000.00
3	42,615.76	100.00	200.00	115.76	-	4,200.00	10,000.00	10,000.00	18,000.00
4	52,321.55	100.00	300.00	121.55	-	6,800.00	12,000.00	12,000.00	21,000.00
5	55,627.63	100.00	400.00	127.63	-		14,500.00	14,500.00	26,000.00
6	(8,365.99)	-	500.00	134.01	-			(9,000.00)	
7	740.71	-	600.00	140.71	-				
8	700.00	-	700.00	-	-				
9	800.00	-	800.00	-	-				
10	900.00	-	900.00	-	-				
11	-	-	-	-	-				
12	-	-	-	-	-				
13	-	-	-	-	-				
14	-	-	-	-	-				
15	-	-	-	-	-				
16	-	-	-	-	-				
17	-	-	-	-	-				
18	-	-	-	-	-				
19	-	-	-	-	-				
20	-	-	-	-	-				
21	-	-	-	-	-				
22	-	-	-	-	-				
23	-	-	-	-	-				
24	-	-	-	-	-				
25	-	-	-	-	-				
26	-	-	-	-	-				
27	-	-	-	-	-				
28	-	-	-	-	-				
29	-	-	-	-	-				
30	-	-	-	-	-				
31	-	-	-	-	-				
32	-	-	-	-	-				
33	-	-	-	-	-				
34	-	-	-	-	-				
35	-	-	-	-	-				
36	-	-	-	-	-				
37	-	-	-	-	-				
38	-	-	-	-	-				
39	-	-	-	-	-				
40	-	-	-	-	-				

# XIRR, XNPV Calculator

This worksheet uses the XNPV function to calculate the Net Present Value for a schedule of cash flows that are not necessarily periodic. The XNPV function requires the Analysis ToolPak add-in (see Help on XNPV function). It assumes 365 days in the year. The XIRR function is used to calculate the Internal Rate of Return. The dates do not need to be in order. You can have multiple cash flows with the same date.

Discount Rate **8%**

**NPV 2,180.51**  
**IRR 37.34%**

Using Dynamic Ranges

Date	Value
1/1/08	(10,000.00)
3/1/08	2,750.00
10/30/08	4,250.00
2/15/09	3,250.00
4/1/09	2,750.00

**NPV 2,180.51**  
**IRR 37.34%**

Using the Exact Range

Date	Value
1/1/08	(10,000.00)
3/1/08	2,750.00
10/30/08	4,250.00
2/15/09	3,250.00
4/1/09	2,750.00

Days in Year **365**

**NPV 2,180.51**

Using an Array Formula

Date	Value
1/1/08	(10,000.00)
3/1/08	2,750.00
10/30/08	4,250.00
2/15/09	3,250.00
4/1/09	2,750.00

## NET PRESENT VALUE CALCULATOR

	Investment/ Project A	Investment/ Project B	Investment/ Project C
Discount Rate :	10.00%	11.00%	12.00%
Period (Year) :	5	6	7
Initial Cash Flow :	125,000.00	150,000.00	170,000.00
Project NPV :	137,145.29	168,963.09	160,641.85
Difference :	12,145.29	18,963.09	(9,358.15)
Percentage :	9.72%	12.64%	-5.50%

Y	Cashflow	Y	Cashflow	Y	Cashflow
0	(125,000.00)	0	(150,000.00)	0	(170,000.00)
1	50,000.00	1	50,000.00	1	50,000.00
2	70,000.00	2	70,000.00	2	70,000.00
3	90,000.00	3	90,000.00	3	90,000.00
4	90,000.00	4	120,000.00	4	120,000.00
5	70,000.00	5	90,000.00	5	90,000.00
		6	70,000.00	6	70,000.00
				7	50,000.00